TECHNION – Israel Institute of Technology The William Davidson Faculty of Industrial Engineering & Management

Center for Service Enterprise Engineering (SEE)

https://seelab.net.technion.ac.il/



SEEGraph Designer and SEEGraph Viewer

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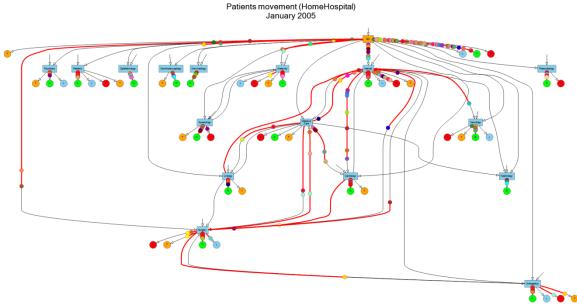
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Part I SEEGraph: User Guide

- 1. Before you start designing graphs, it is necessary to define first your user extension, if it was not defined yet. (See Appendix 1, Creation of SEEStat user extension).
- 2. This is a beta version of SEEGraph 1.0. Special graph structures are not installed automatically. Please ask the SEELab team to prepare the needed structures.

Design graph: Flow graph type (one node dimension)

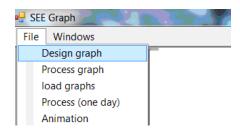
Patients Flow (flow animation), HomeHospital data



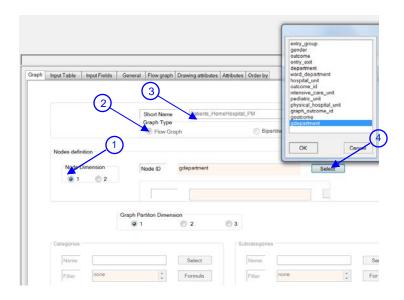
Example of data:

visit_details							
medical_id	department	entry_time	exit_time	outcome			
20000310	1	1104833437	1104859349	2			
20000310	39	1104859349	1105104780	7			
20000312	1	1104782151	1104818427	2			
20000312	37	1104818427	1104937200	7			
20000321	1	1105004120	1105028039	2			
20000321	43	1105028039	1105344000	3			
20000321	46	1105344000	1105430400	3			
20000321	43	1105430400	1105452720	7			

Open SEEGraph 1.0. Select *File->Design graph*. Select the *HomeHospital* study. Click *OK*.

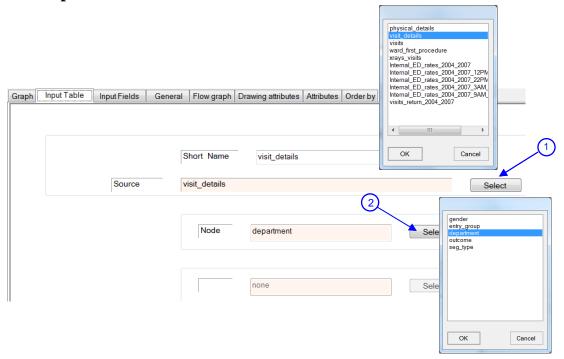


The Graph tab:



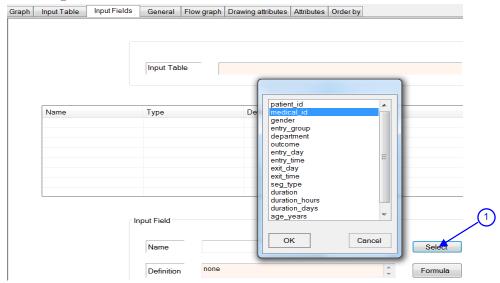
- (1) Node Dimension: 1 (default value)
- (2) Select graph type: Flow Graph (default value)
- (3) Fill graph short name: Patients_HomeHospital_PM
- (4) Select dictionary for Node ID: click on the *Select* button and select *gdepartment* dictionary, click OK.-> OK

The Input Table tab:



- (1) Click on the *Select* button (Source), select *database* and then select *visit_details* table, click OK.
- (2) Click on the Select button (Node) and select department field. Click OK.

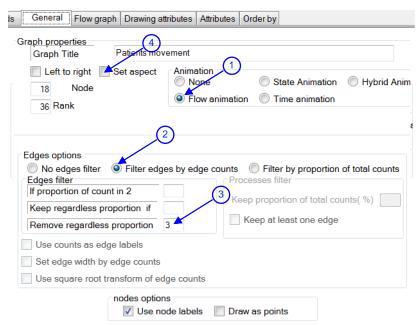
The Input Fields tab:



(1) Click on the *Select* button and select *medical_id* field, click OK. In the same manner, select the following fields: *entry_time*, *outcome*, *exit_time*.

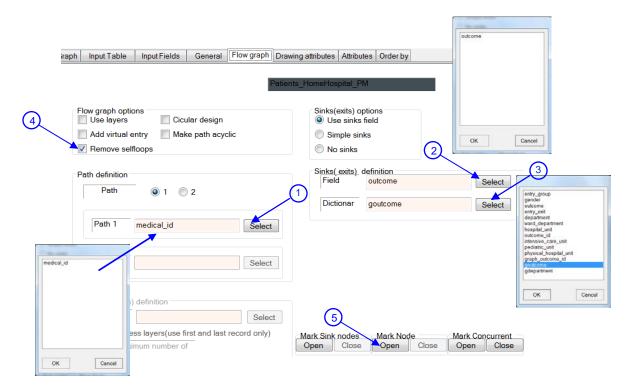
The General tab:

See detailed description of General tab in <u>Appendix 2</u>.

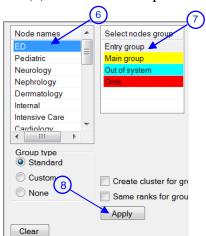


- (1) Select animation type: Flow animation
- (2) Select edges options: Filter edges by edge count
- (3) Remove regardless proportion if count < 3
- (4) Set aspect full screen resolution

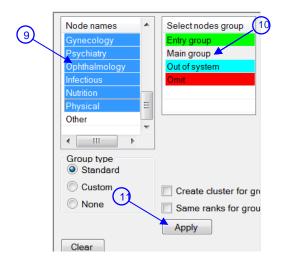
The Flow graph tab:



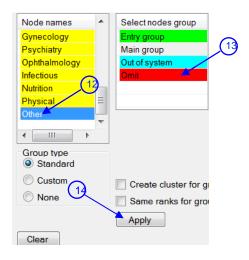
- (1) Select path definition by medical_id: click on the *Select* button, select *medical_id* field, and click OK.
- (2) Select field for sinks (exits) definition: click on the *Select* button, select *outcome* field, and click OK.
- (3) Select dictionary field for sinks (exits) definition: click on the *Select* button, select *goutcome* dictionary, and click OK.
- (4) In Flow graph options select Remove self loops.
- (5) In Mark Node options click on the Open button.



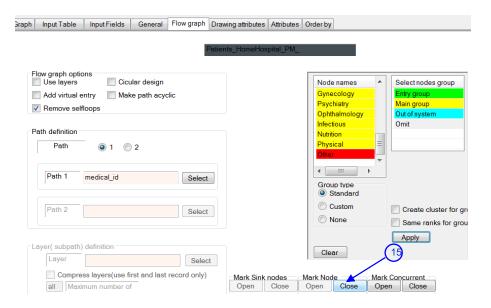
- (6) Select *ED* from the list of *Node names* (on the left side)
- (7) In Select nodes group (on the right side) select Entry group.
- (8) Click on the Apply button



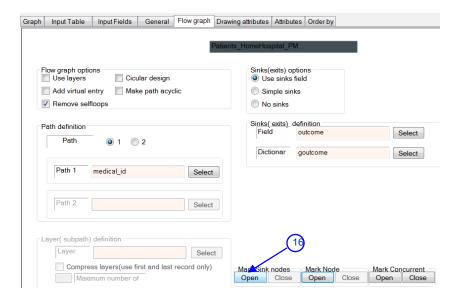
- (9) From the list of Node names (on the left side), select all departments except for *ED* and *Other*.
- (10) In Select nodes group (on right side), select Main group.
- (11) Click on the Apply button



- (12) Select Other department from the list of Node names (on the left side)
- (13) In Select nodes group (on the right side), select Omit.
- (14) Click on the Apply button.



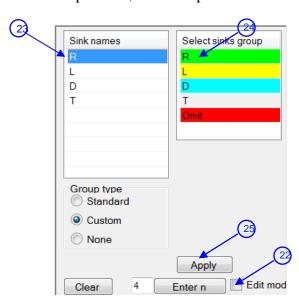
(15) Click on the *Close* button in *Mark Node* options.



(16) Click on the *Open* button in *Mark Sink* nodes options.



- (17) Select group type: Custom
- (18) Write 4 (group)
- (19) Click the *Enter n* button.
- (20) Select Edit mode.
- (21) Rename *Group 1* as *R*, in the same manner, rename the other groups: Group 2 as L, Group 3 as D, and Group 4 as T.

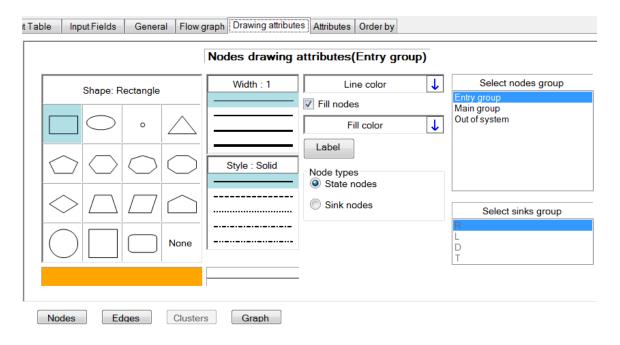


- (22) Uncheck Edit mode.
- (23) In the *Sinks names* list select *R*.

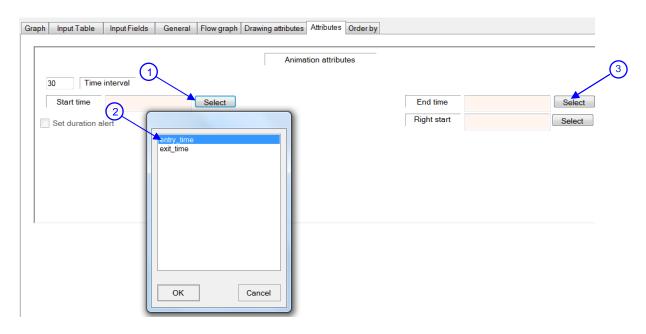
- (24) In *Select sinks group* select *R*.(25) Click on the *Apply* button. Select the other sinks groups in the same manner.

The Drawing attributes tab:

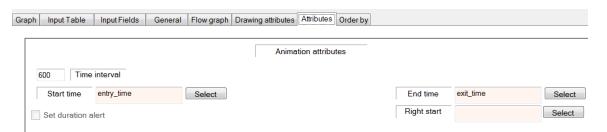
See detailed description of Drawing attributes tab in section: <u>3 Edit Graph: Drawing attributes tab.</u>



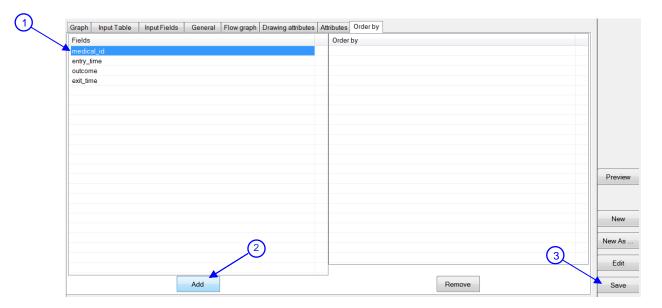
The Attributes tab:



- (1) Start time selection: click on the *Select* button (on the left side).
- (2) Select *entry_time*, click OK.
- (3) End time selection: click on the *Select* button (on the right side) and select *exit_time*, click OK.



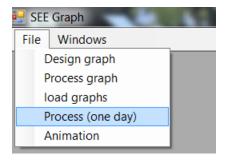
The Order by tab:



- (1) Select medical_id field
- (2) Click on the *Add* button. Select the *entry_time* field in the same manner.
- (3) Click on the *Save* button.

Reopen SEEGraph 1.0.

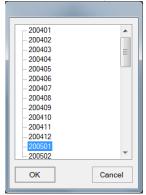
Select File->Process (one day). Select the HomeHospital study. Click OK.



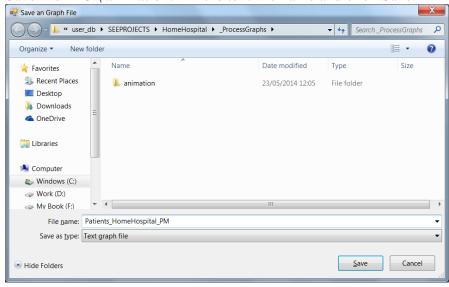
Select Patients_HomeHospital_PM graph, click OK.



Select 200501 (January 2005), click OK.



Save file in C:\ animation. Fill the text file name and click Save.

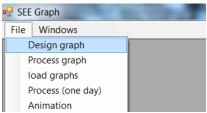


Open SEEGraph View 1.0.

Select *File->Open*. Select *Patients_HomeHospital_PM.txt* file from *C:\animation*. Click on the *Open* button.

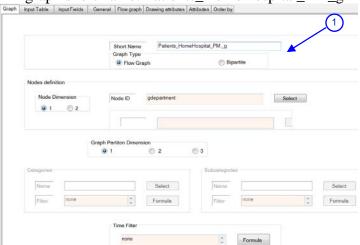
Design Graph: New AS option

Open SEEGraph 1.0. Select *File->Design graph*. Select the *HomeHospital* study. Click *OK*.

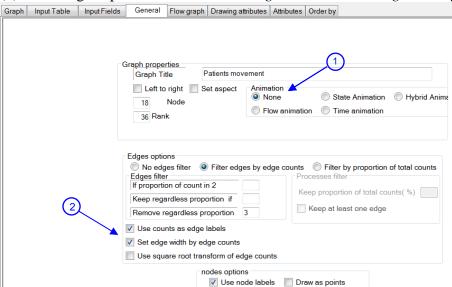


Click on the New As button. Select Patients_HomeHospital_PM graph. Click OK.

Fill graph short name: Patients_HomeHospital_PM_g in *Graph* tab.



In the *General* tab: (1) Select without animation option: *None* (2) Select edges options: *Use counts as edge labels* and *Set edge with by edge counts*.

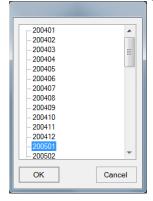


Click Save button.

Reopen SEEGraph 1.0.

Select *File->Process* (one day). Select the *HomeHospital* study. Click *OK*. Select *Patients_HomeHospital_PM_g* graph, click OK.

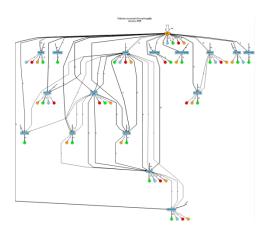
Select 200501 (January 2005), click OK.



Save file in C:\ animation. Fill the text file name and click Save.

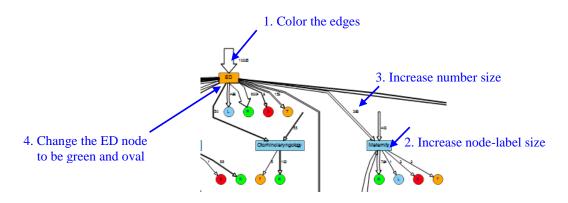
Open SEEGraph View 1.0.

Select $File \rightarrow Open$. Select $Patients_HomeHospital_PM_g.txt$ file from $C:\setminus animation$. Click on the Open button.



Edit Graph: Drawing attributes tab

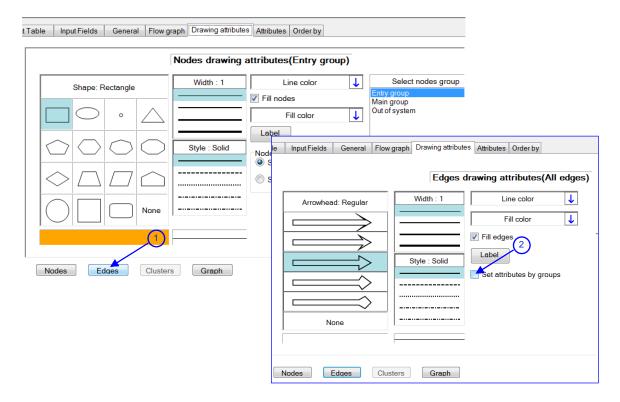
Edit tasks:



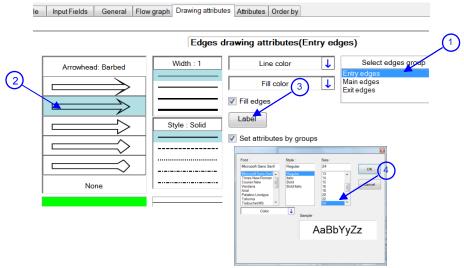
Open SEEGraph 1.0. Select *File->Design graph*. Select the *HomeHospital* study. Click *OK*.

Click on the *Edit* button. Select *Patients_HomeHospital_PM_g* graph. Click OK.

Open the *Drawing attributes* tab.



- (1) Click on the *Edges* button.
- (2) Select Set attributes by groups.

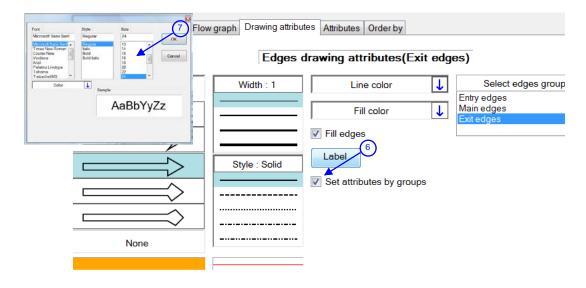


- (1) Select edge group: Entry edges
- (2) Select arrowhead: Barbed
- (3) Click on the *Label* button
- (4) Select font size: 24. Click OK. Change the font size for the *Main edges* group in the same manner.

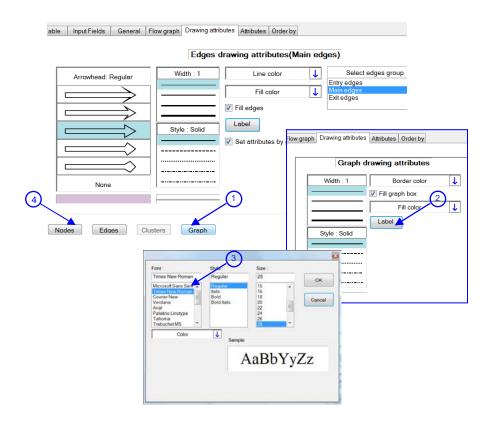


- (1) Select edge group: Exit edges
- (2) Click on the arrow in *Fill color*.

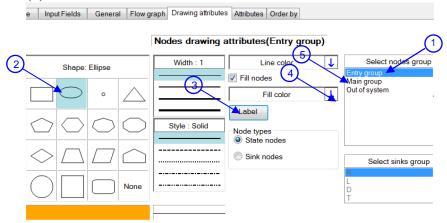
- (3) Click on the orange color.
- (4) Click on the arrow in *Line color*
- (5) Click on the red color.



- (6) Click on the Label button
- (7) Select font size: 24. Click OK.



- (1) Click on the *Graph* button
- (2) Click on the *Label* button
- (3) Select Times New Roman font. Click OK.
- (4) Click on the *Nodes* button.



- (1) Select nodes group: *Entry group*.
- (2) Select node shape: *Ellipse*.
- (3) Click on the Label button and select font size 24. Click OK.
- (4) Click on the arrow in *Fill color*, and select the lime color.
- (5) Select node group: Main group. Change font size to 34.

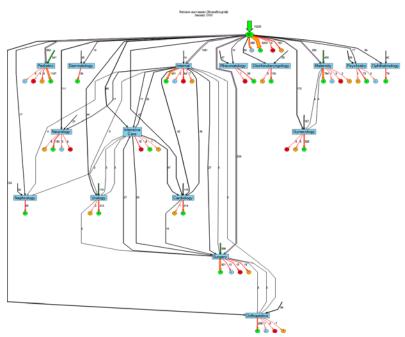
Save graph.

Reopen SEEGraph 1.0 and process graph.

Save file in C:\ animation. Name the text file *Patients_HomeHospital_PM_g_edited.txt* and click Save.

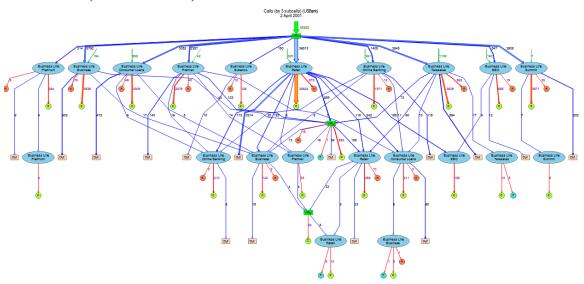
Open SEEGraph View 1.0.

Select *File->Open*. Select *Patients_HomeHospital_PM_g_edited.txt* file from *C:\ animation*. Click on the *Open* button.



Design graph: Flow graph type (two node dimension)

Calls Flow (USBank data)

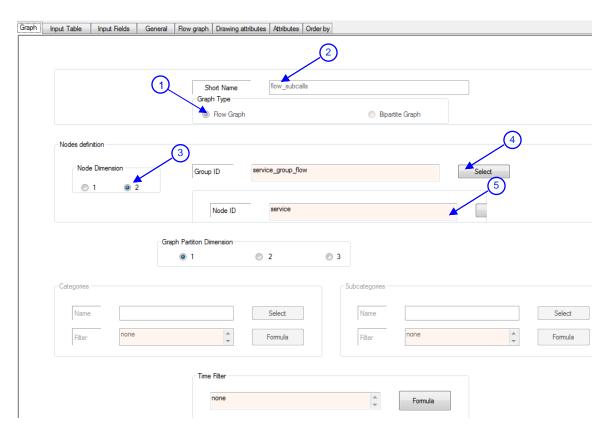


Example of data:

cust_subcalls table						
call_id	segment_start	cust_subcall	service	service_group	outcome	
457260248	986255571	1	1	1	22	
457260248	986255641	1	1	3	20	
457260248	986255671	1	1	2	22	
457260248	986255872	2	1	1	22	

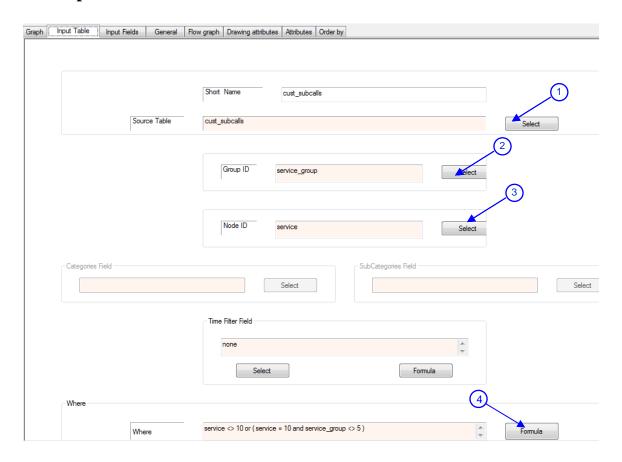
cust_subcalls table							
call_id	segment_start	cust_subcall	service	service_group	outcome		
457260248	986256031	2	1	3	20		
457260248	986256099	2	1	2	22		
457260248	986256373	3	1	1	22		
457260248	986256778	3	1	3	20		
457260248	986256845	3	1	2	1		
457260259	986255591	1	1	1	22		
457260259	986255710	1	1	3	20		
457260259	986255768	1	1	2	2		
457260263	986255593	1	8	3	20		
457260263	986255640	1	8	2	22		
457260263	986256046	2	8	2	1		
457260264	986255595	1	1	1	22		
457260264	986255732	1	1	3	20		
457260264	986255768	1	1	2	1		

The Graph tab:



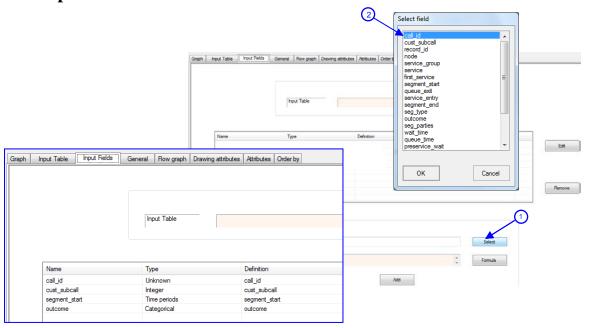
- (1) Select graph type: Flow Graph (default value)
- (2) Fill graph short name: flow_subcalls
- (3) Select node dimension 2.
- (4) Select dictionary for Group ID: click on the *Select* button and select *service_group_flow* dictionary, click OK.-> OK
- (5) Select dictionary for Node ID: click on the *Select* button and select *service* dictionary, click OK.-> OK

The Input Table tab:



- (1) Click on the *Select* button (Source), select *database* and then select *cust_subcalls* table, click OK.
- (2) Click on the Select button (Group ID) and select service_group field. Click OK.
- (3) Click on the *Select* button (Node ID) and select *service* field. Click OK.
- (4) Click on the *Formula* button and fill formula: service <> 10 or (service = 10 and service_group <> 5)(see Appendix 5 How to type formulas in SEEStat)

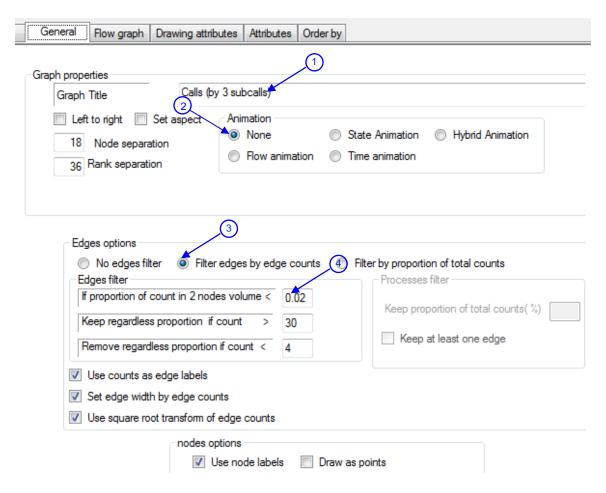
The Input Fields tab:



- (1) Click on the Select button.
- (2) Select *call_id* field, click OK. In the same manner, select the fields: *cust_subcall, segment_start, outcome*.

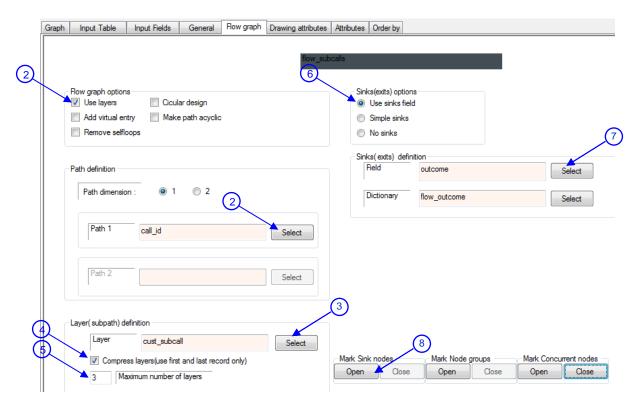
The General tab:

See detailed description of General tab in Appendix 2.

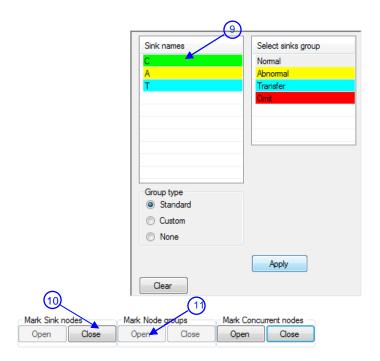


- (1) Fill graph title: Calls (by 3 subcalls)
- (2) Graph without animation: select *None*
- (3) Select edges options: Filter edges by edge count
- (4) Fill edges filters as presented in the picture.

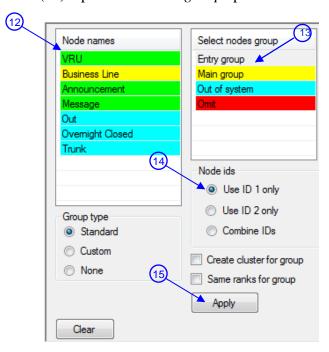
The Flow graph tab:



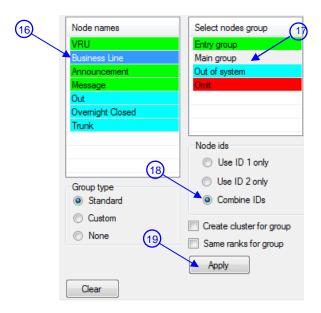
- (1) Select path definition: click on the *Select* button (Path 1), select *call_id* field and click OK.
- (2) Select *Use layers*.
- (3) Define layer (sub path) field: click on the *Select* button, select *cust_subcall* field. Click OK.
- (4) Select Compress layers use first and last record only
- (5) Maximum number of layers = 3
- (6) From Sinks (exits) options select *Use sinks field*.
- (7) Define sink field: *outcome* and sink dictionary *flow_outcome*.
- (8) Click on the Mark Sink nodes button.



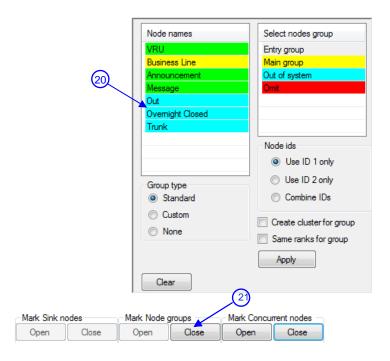
- (9) Apply sinks in groups: define C as Normal group, A as Abnormal group, and T as Transfer group.
- (10) Close Mark Sink nodes panel.
- (11) Open Mark Node groups panel



- (12) Select nodes: VRU, Announcement, Message (on the left side)
- (13) Select *Entry group* (on the right side)
- (14) Select Use ID 1 only.
- (15) Click on the Apply button.

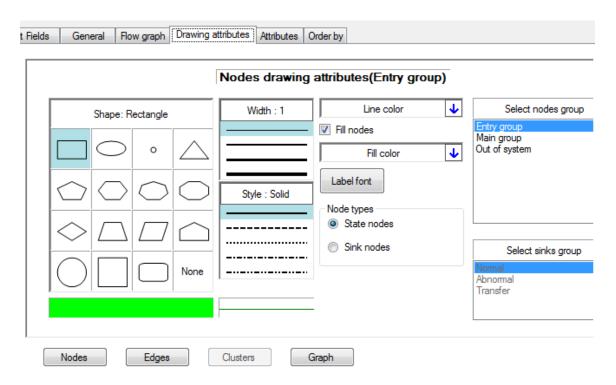


- (16) Select Business Line node (on the left side)
- (17) Select *Main group* (on the **right** side)
- (18) Select Combine IDs.
- (19) Click on the Apply button.

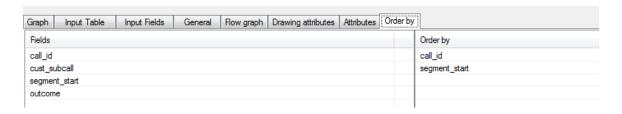


- (20) In the same manner, apply the nodes: *Out, Overnight Closed*, and *Trunk* to the *Out of system* group, with *Use ID 1 only*.
- (21) Close Mark node groups panel.

The Drawing attributes tab:



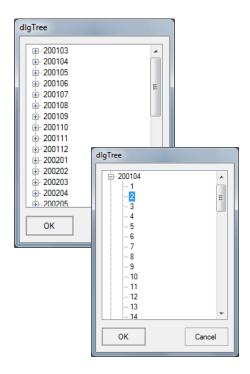
The Order by tab:



Reopen SEEGraph 1.0.

Select *File->Process* (one day). Select the *USBank* study. Click *OK*. Select *flow_subcalls* graph, click OK.

Select 200104 (April 2001), and select 2 (2 April, 2001), click OK.



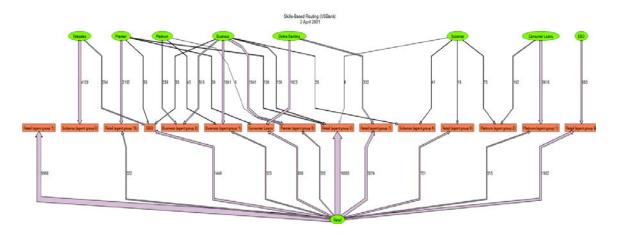
Save file in C:\ animation. Name the text file *flow_subcalls* and click Save.

Open *SEEGraph View 1.0*. Select *File->Open*. Select *flow_subcalls.txt* file from *C:\ animation*. Click on the *Open* button.

Part II Practice

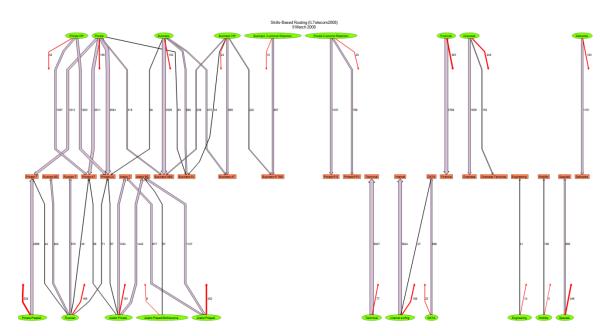
Exercise 1: Create SBR graph

- 1. Go over the following examples of SBR graphs (ILTelecom2008 data).
- 2. Read the document on *Skills-Based-Routing in US Bank* http://ie.technion.ac.il/Labs/Serveng/files/Skills-Based-Routing USBank.pdf .
- 3. Create the following bipartite graph (SBR) by using *USBank* data: without animation, without sinks, balance by main left, from source table cust_subcalls. See <u>Appendix 4</u> for a description of *cust_subcalls* table.



Examples of design: Skills-Based Routing (SBR) bipartite graph type

1. Graph (without animation)



Example of data:

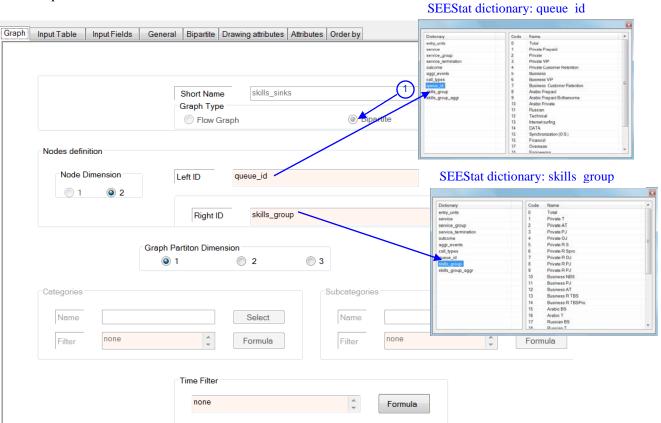
SELECT cust_subcalls.queue_id, cust_subcalls.skills_group, cust_subcalls.service, cust_subcalls.service_time, cust_subcalls.segment_start, cust_subcalls.service_entry, cust_subcalls.segment_end, cust_subcalls.service_group, cust_subcalls.outcome

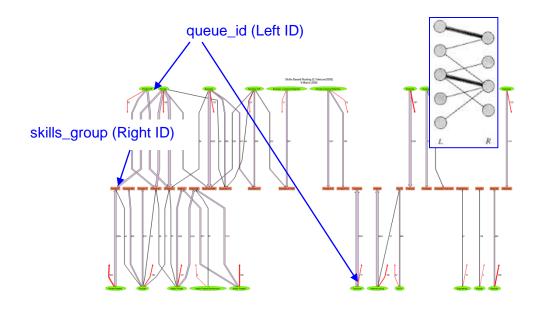
FROM cust_subcalls

 $\label{lem:where} WHERE\ ((Cust_subcalls.queue_id) < 99)\ AND\ ((cust_subcalls.skills_group) > 0\ And\ (cust_subcalls.skills_group) < 99)\ AND\ ((cust_subcalls.service_group) = 2))\ OR\ (((cust_subcalls.queue_id) < 99)\ AND\ ((cust_subcalls.skills_group) = 0)\ AND\ ((cust_subcalls.service_group) = 2)\ AND\ ((cust_subcalls.outcome) > 10\ And\ (cust_subcalls.outcome) < 20));$

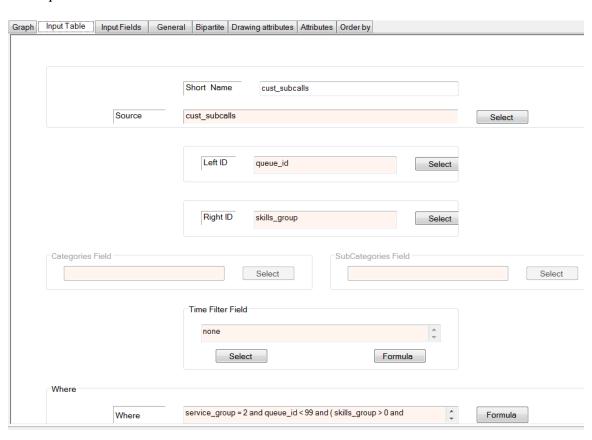
cust_subcalls							İ	
segment_start	service_entry	segment_end	queue_id	skills_group	service	service_time	service_group	outcome
1205020808	1205020843	1205020867	17	24	11	24	2	1
1205020978	1205020989	1205020989	13	0	19	0	2	12
1205021347	1205021353	1205021536	17	24	11	183	2	2
1205021402	1205021563	1205021563	13	0	19	0	2	12
1205021566	1205021566	1205021779	17	24	11	213	2	1
1205021798	1205021828	1205021828	13	0	19	0	2	12
1205023070	1205023071	1205023377	17	24	11	306	2	1
1205023418	1205023424	1205023424	17	0	11	0	2	12
1205024544	1205024632	1205024632	13	0	19	0	2	12

The *Graph* tab:



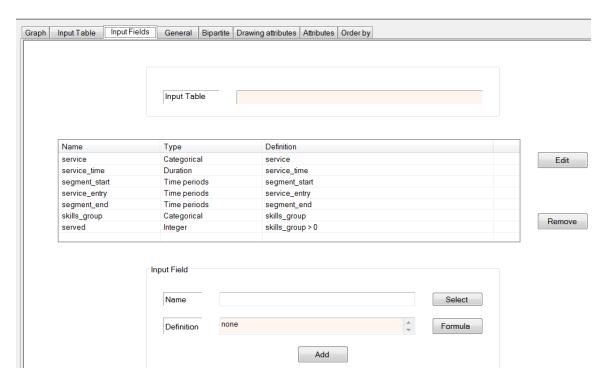


The *Input Table* tab:

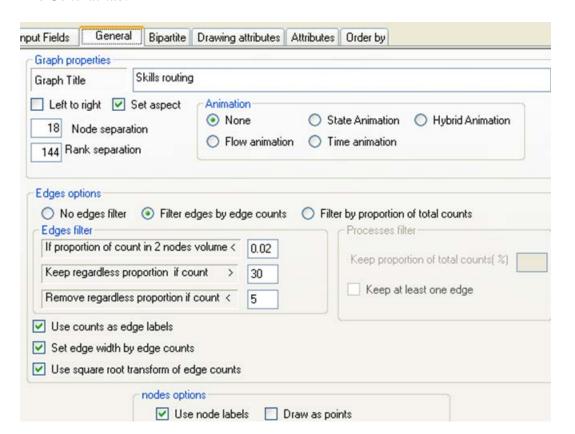


 $service_group = 2 \ and \ queue_id < 99 \ and \ (skills_group > 0 \ and \ skills_group < 99 \ or \ skills_group = 0 \ and \ outcome > 10 \ and \ outcome < 20)$

The *Input Fields* tab:

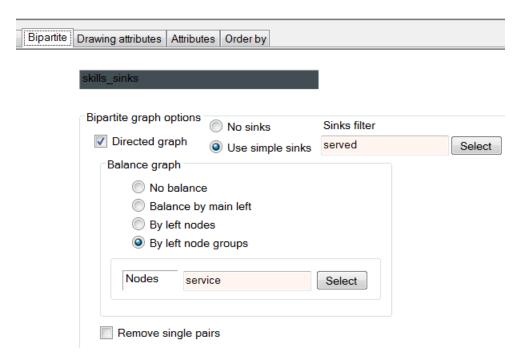


The General tab:

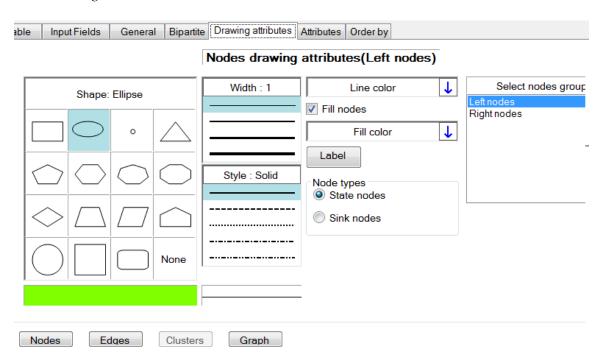


The *Bipartite* tab:

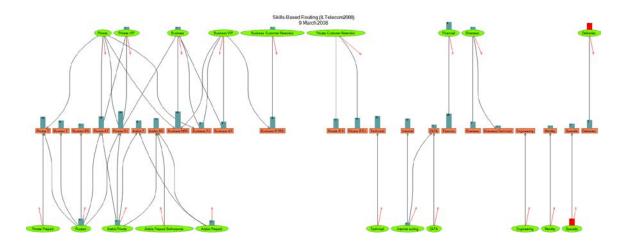
See detailed description of *Bipartite* tab in <u>Appendix 2</u>.

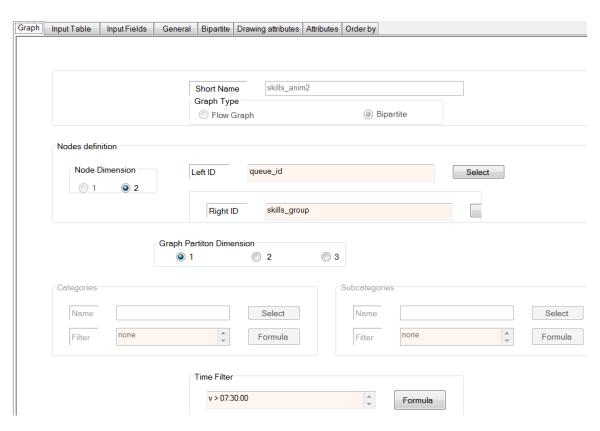


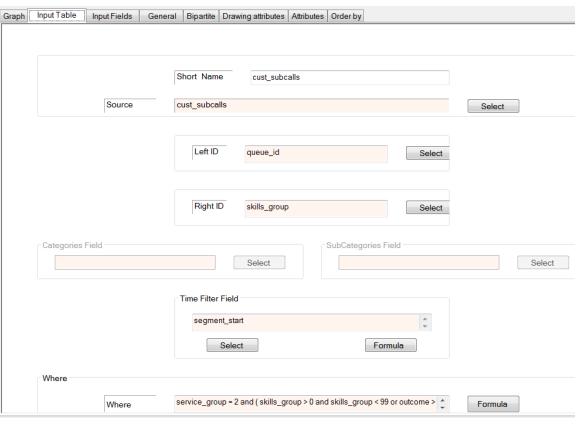
The *Drawing attributes* tab:

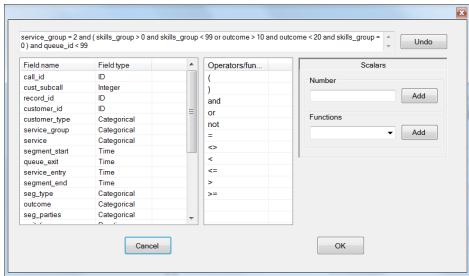


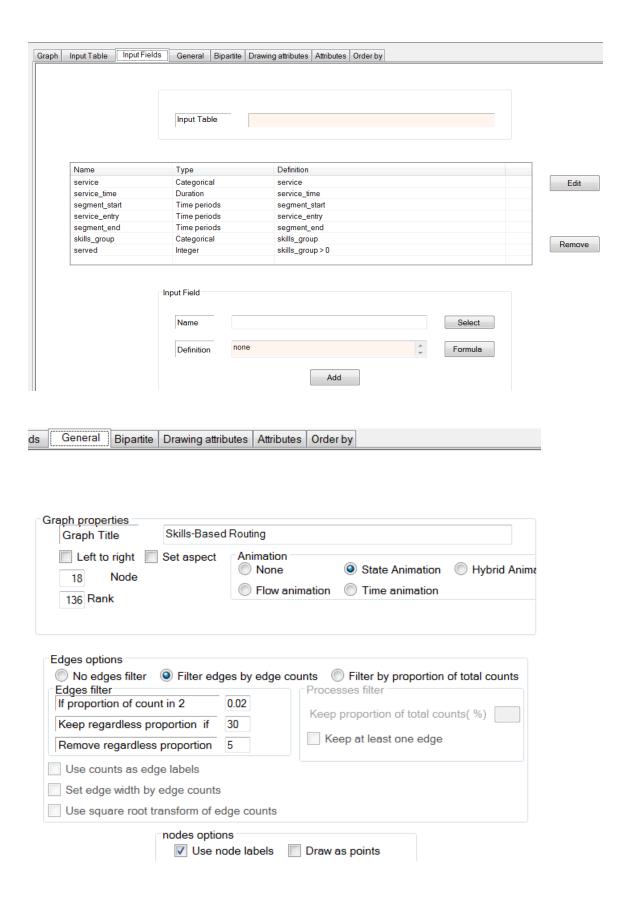
2. State animation: Operations Research (or queueing) view

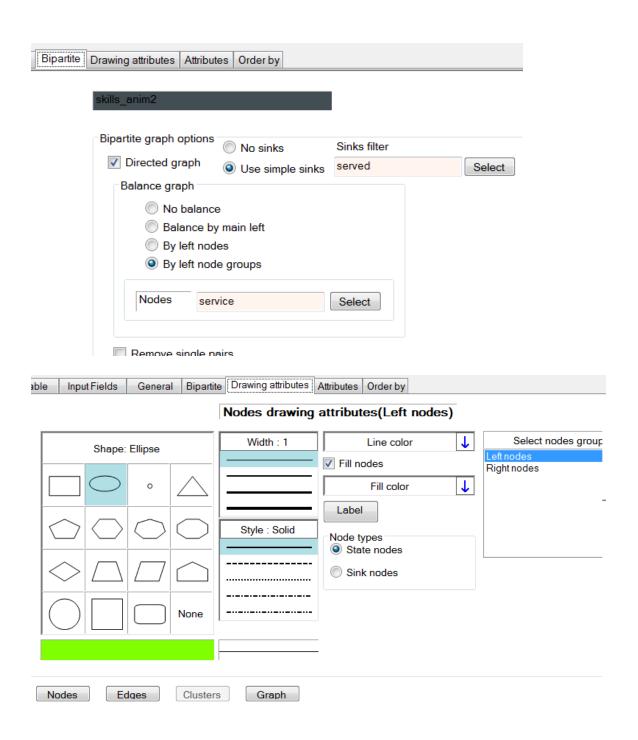




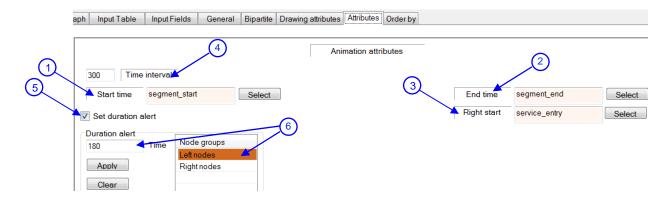








The *Attributes* tab:

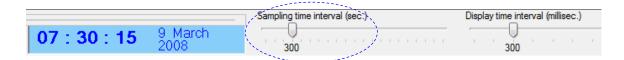


Animation attributes:

- (1) Start time = *segment_start*
- (2) End time = *segment_end*
- **(3)** Right start = *service_entry*

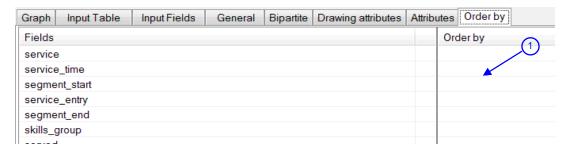


(4) Time interval = 300 – default value for time animation



- (5) Set duration alert:
- Duration alert = 180 if the **maximum** waiting time, among all the calls in queue at the current moment, exceeds 3 minutes, give an alert by red color.
- (6) Node groups = Left nodes gives alert according to the measured waiting time in **queue** (in this example 180 seconds).

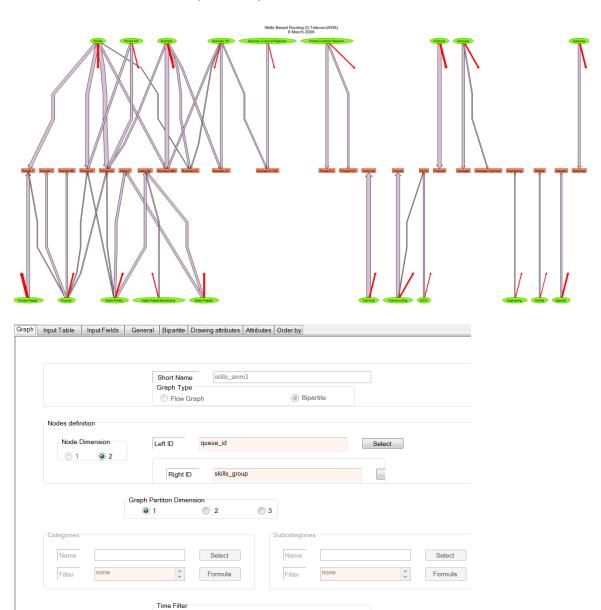
 If Node groups = Pight nodes gives alert according to the measured services.
 - If Node groups = $Right \ nodes$ gives alert according to the measured **service** time (not relevant for this case).



(1) In bipartite graphs there is no need to select *Order by* fields.

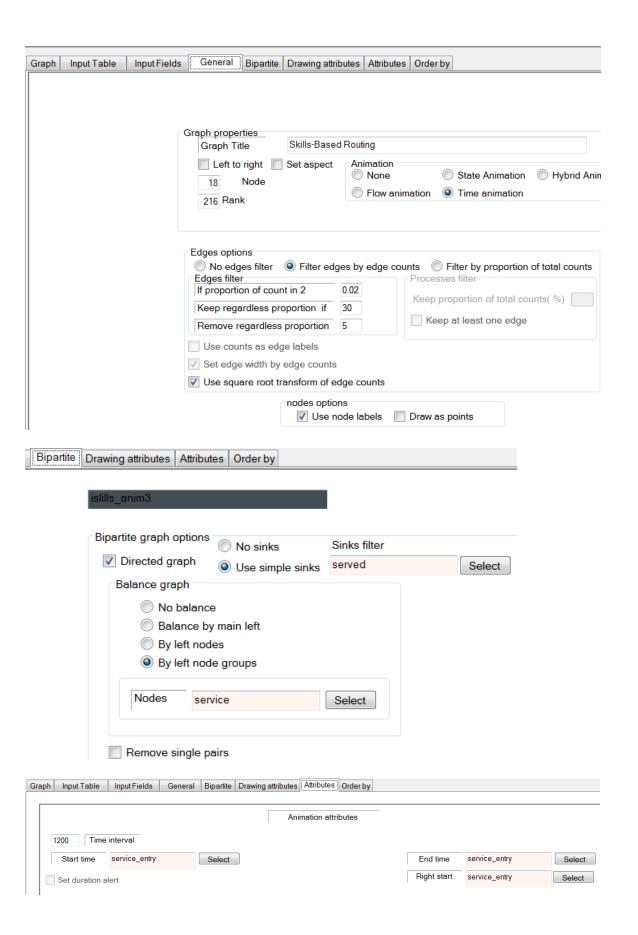
3. Time animation: Network (structure) view

v > 07:00:00

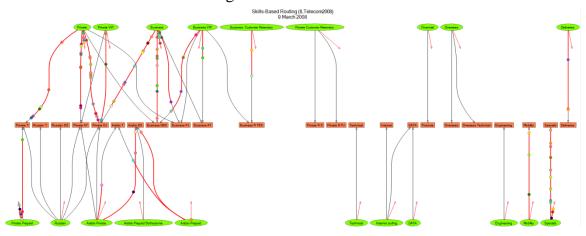


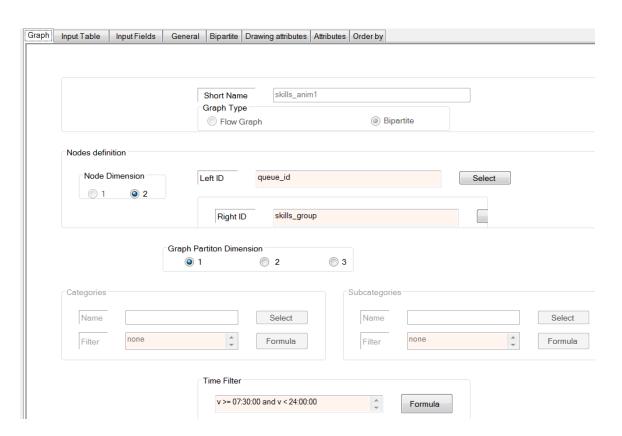
Formula

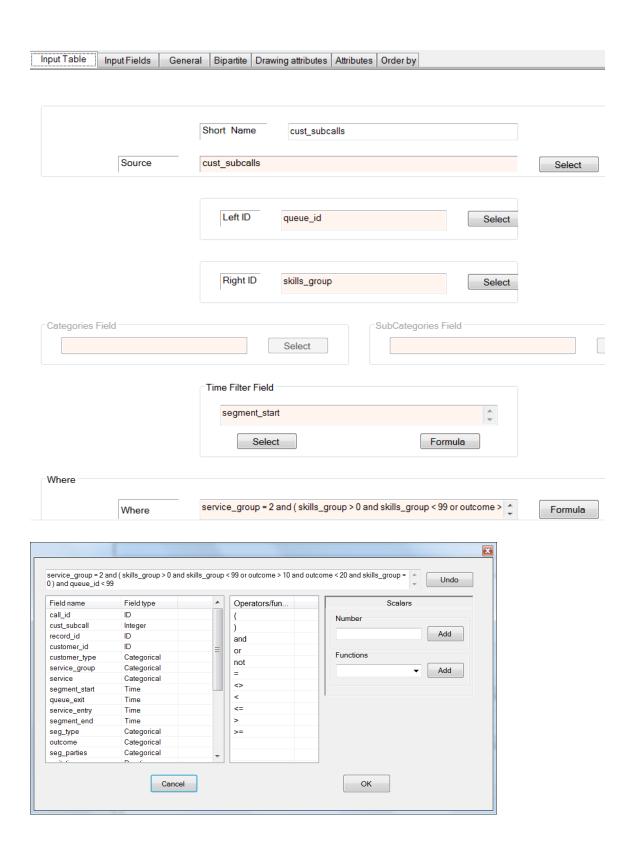


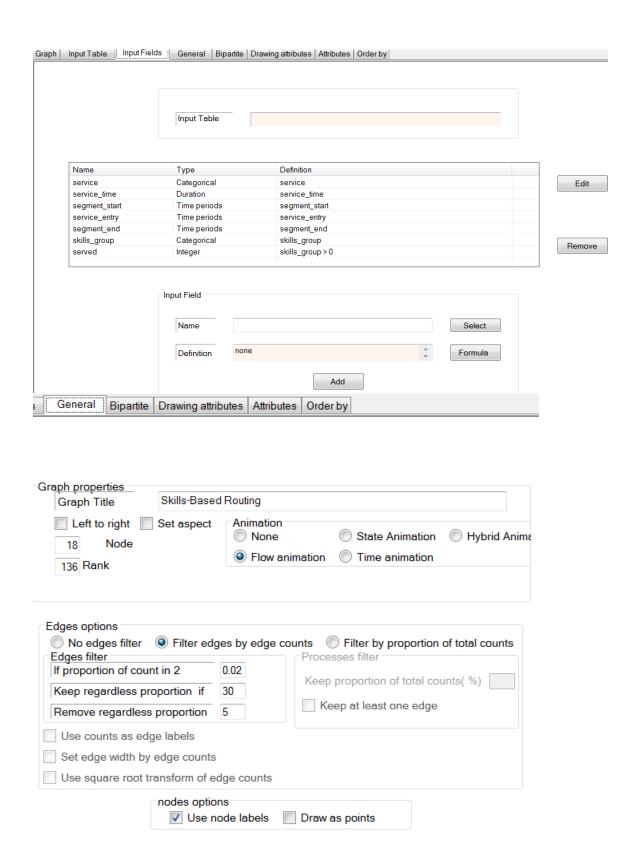


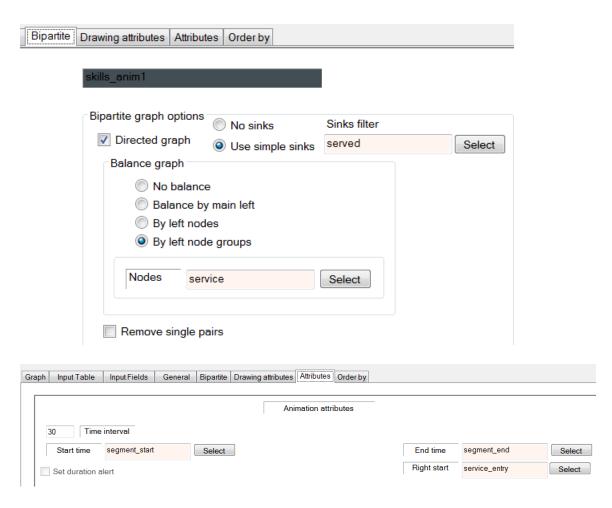
4. Flow animation: Process Mining view



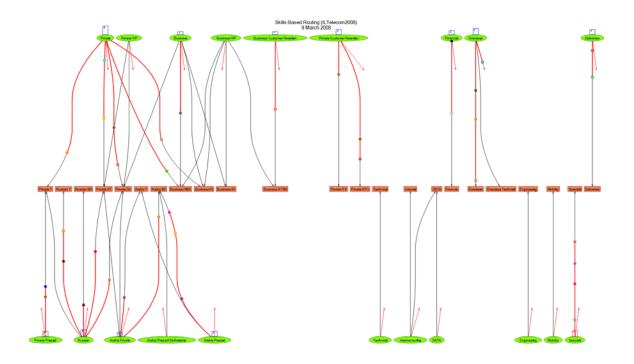


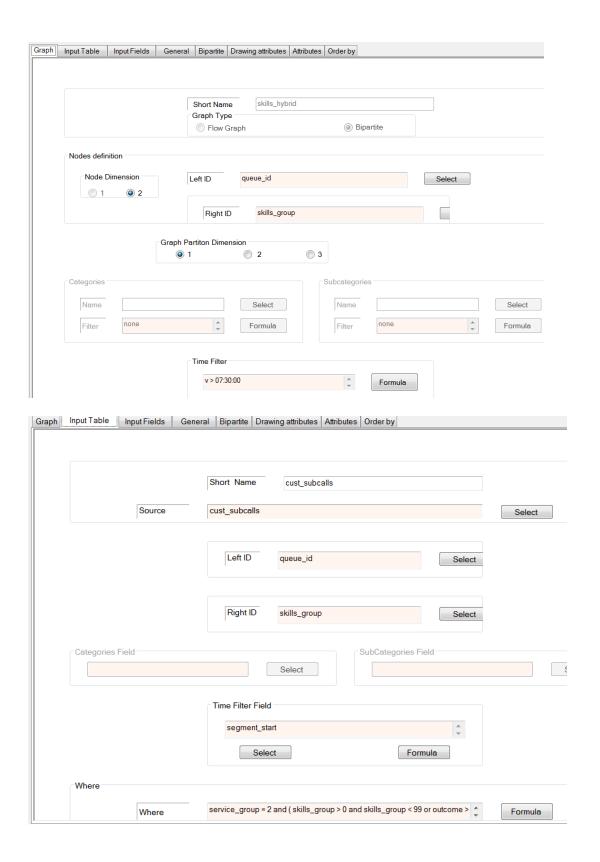


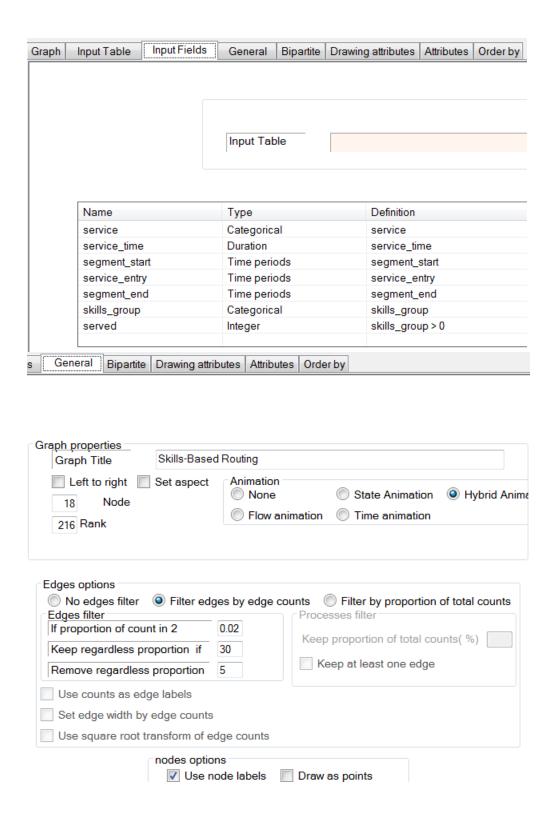


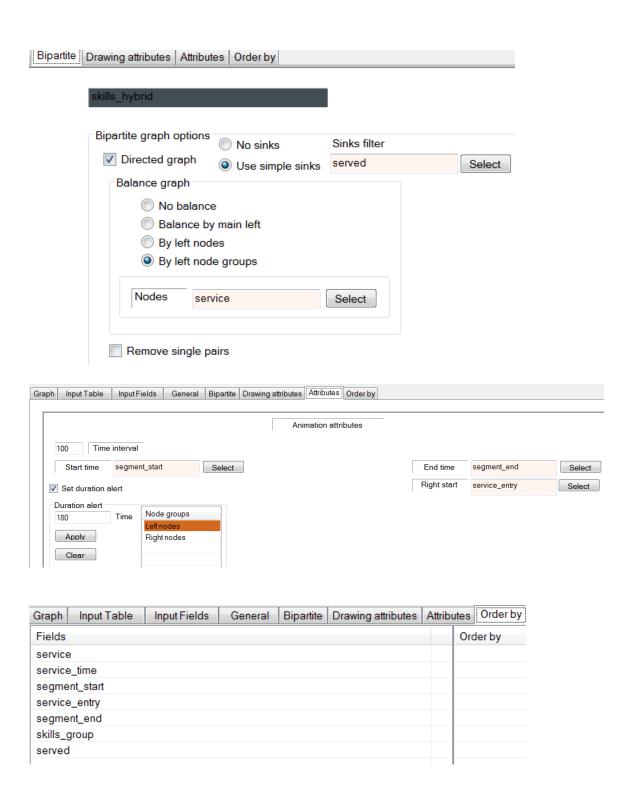


5. Hybrid animation: Process Mining + Operations Research view



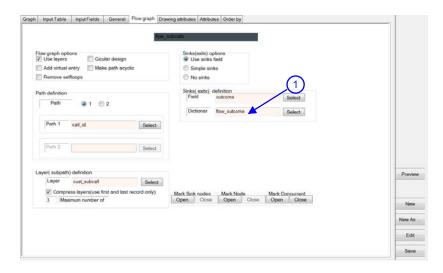






Exercise 2: Modify a graph – change sinks dictionary

1. Modify *flow_subcalls* graph (which was created in <u>Part I</u>): change sinks dictionary from *flow_outcome* to *outcome*.



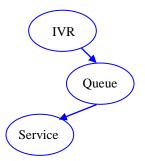
- 2. Process the edited flow_subcalls graph for April 2, 2001.
- 3. View graph via SEEGraph viewer.

Exercise 3: Create graph – use NEW AS option

- 1. Create *aggregated outcome* dictionary (see <u>Appendix 2</u>)
- 2. Create new graph by using *New AS* option from *flow_subcalls* graph, use *aggregated outcome* dictionary as sinks dictionary. Group sinks into Normal, Abnormal and Transfer sinks groups.

Exercise 4: Create Calls Flow graph

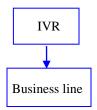
Create calls flow graph with following structure:



- (a) graph with layers, with maximum of 5 layers.
- (b) graph without sinks.
- (c) graph with 2 node dimensions.

For this task you will need to build a few procedures based on the source table *cust_subcalls* and create regular study dictionary.

The current structure of *cust_subcalls* table is:



See Appendix 4 for a description of *cust_subcalls* table.

See Appendix 2 for a description how to create dictionary.

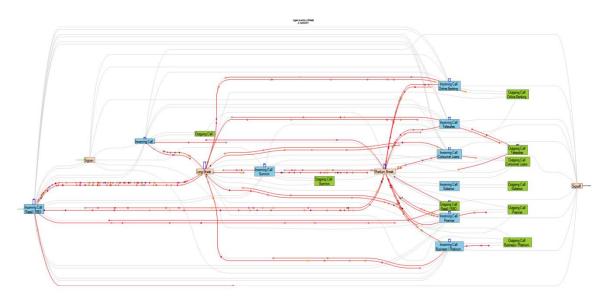
See Appendix 6 for a description how change type of field.

Exercise 5: Create Agent events graph

Create the following agent events graph by using *USBank* data:

- hybrid animation type
- with simple sinks
- 2 node dimension
- source table agent_events.

See Appendix 4 for a description of agent_events table.



Part III SEEGraph View: User Guide

SEE Graphs Animations

Opening an animation file:

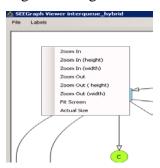
Click 'File -> Open' and choose the desired animation from the available animation list:



Press the 'Play' button on the bottom left side of the screen to run the animations.

Zooming:

Right clicking the screen will open the following dialog box:



Choose the desired option (e.g. Zoom-in, Zoom-in height).

Labels:

In order to see the node labels, select 'Labels -> Node labels as tooltips -> Enable':

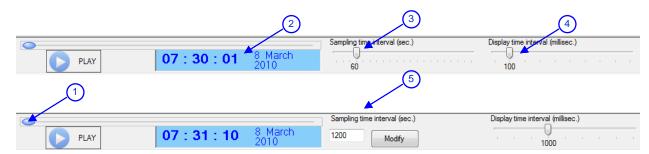


Sampling time interval:

In the animation files that include the word Network (structural animations), each frame in is based on an aggregation of all the events that occurred during a specific time interval. In the Process-Mining (flow) animations, the OR (queuing perspective) animations and the Hybrid animations each frame represents system state by the end of a specific time interval. For all cases, the time-interval lengths can be modified using the 'Sampling time interval' adjustment bar.

Display time interval

This adjustment bar controls the time between displays of consequent animation frames. Increased (decreased) 'Display time interval' value makes the animation run slower (faster).

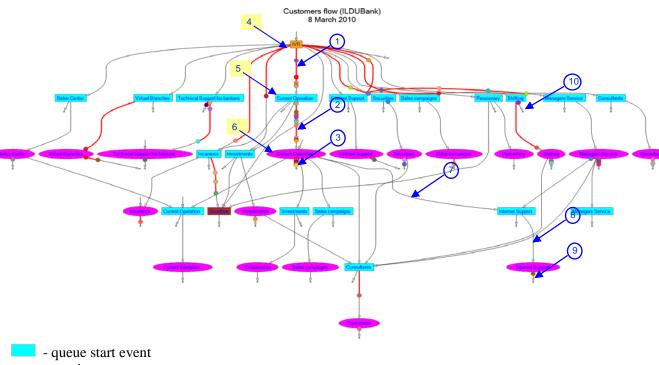


- (1) Time scroll
- (2) Current time in hh:mm:ss dd/month/yyyy format.
- (3) Sampling time interval (sec.) 60 seconds means that if current time is 7:31:10 then the next picture will be at 7:32:10.
- (4) **Display time interval (milisec.)** time between consequent updates of the picture.
- (5) Sampling time interval (sec.) for time animation 1200 seconds.

Examples

At your convenience we provide four basic animation screenshots, to further explain the different views available in SEEGraphView:

1. The Process Mining (Flow) view:

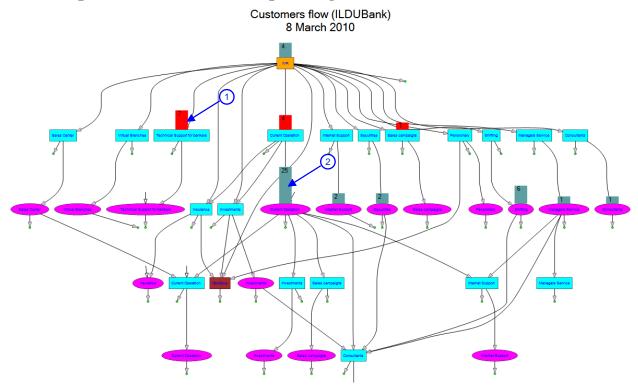


- service start event

Arcs – correspond to time spent in queue/service/IVR

- (1) On arc: customer in the IVR. Duration on arc corresponds to IVR time.
- (2) On arc: customer in queue. Duration on arc corresponds to WAIT time.
- (3) On arc: customer in service. Duration on arc corresponds to SERVICE time.
- (4) Node: corresponds to IVR start time (start event).
- (5) Node: corresponds to Queue entry of Current Operations customer (entry event); this is the first customer sub-call
- (6) Node: corresponds to Service entry of Current Operations customer (entry event); this is still the first customer sub-call
- (7) On arc: SERVICE time for a Current Operations customer; at the end of the service he is transferred to the Internet support queue; this is still part of the first sub-call
- (8) On arc: Waiting time in the Internet Support queue for customers who were transferred from a different service; this is the second sub call.
- (9) On arc: Service time in the Internet Support queue for customers who were transferred from a different service; this is the second sub call
- (10) On arc: customers who abandon. Duration on arc corresponds to WAIT time before abandonment.

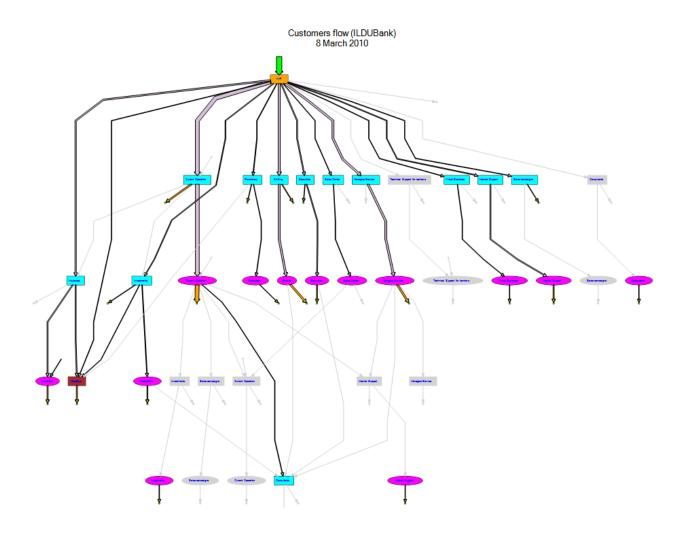
2. The Operations Research (or queueing) view:



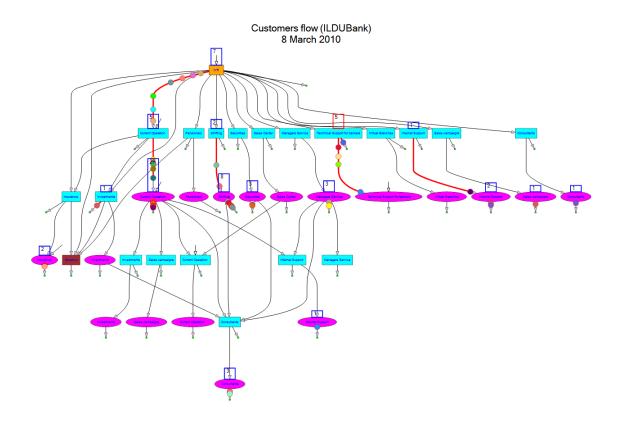
- (1) Number of customers in the Technical Support queue. The red color indicates that maximal waiting time is above 120 seconds.
- (2) Number of Current Operations customers that receive service.

Calculation: count events between start time and end time

3. The network (structure) view:



4. The hybrid (Process Mining + Operations Research) view:



Appendix 1 Creation of SEEStat user extension

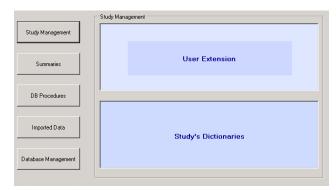
Do it only one time, there is no need to repeat it afterwards. Note: user capacity in the SEE Server is limited to 150MB.

1.1 Register user folder

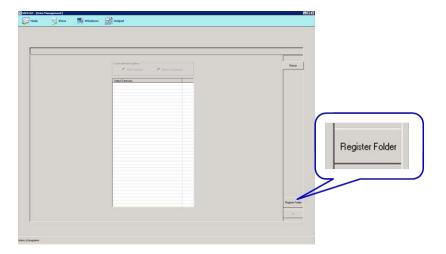
Click Main -> Data Management



Click Study Management -> User Extension



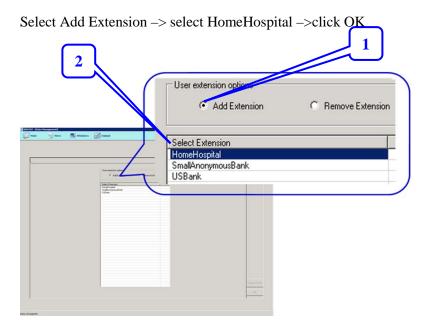
Click Register Folder



Click Yes

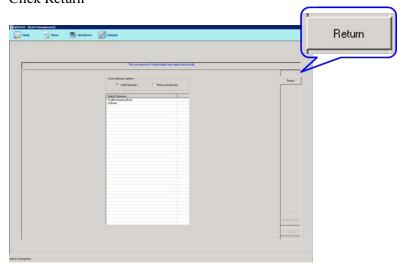


1.2 Add user extension



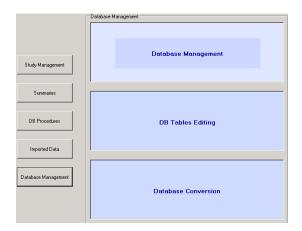
If the message: "Unable to add or rename extension of the open study HomeHospital" appeared, reopen SEEStat. Click Main -> Data Management -> Study Management -> User Extension. Select Add Extension -> select HomeHospital -> click OK

If the above message did not appear, continue with next step: Click Return



1.3 Create user database

Select Database Management -> Database Management

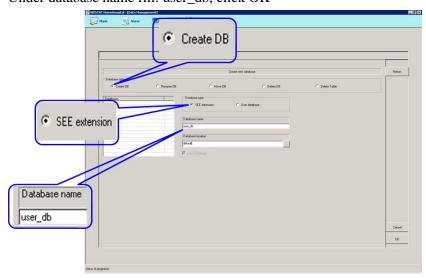


Select HomeHospital study and OK.



From database options select Create DB (radio-button), select database type: SEE extension (radio-button),

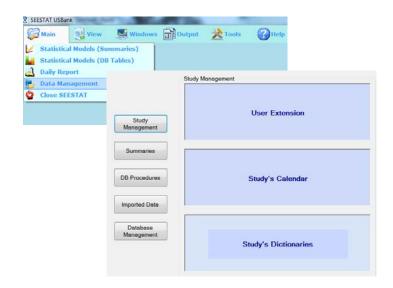
Under database name fill: user_db, click OK



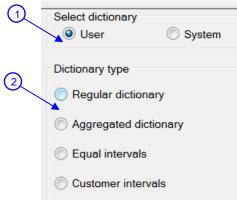
Appendix 2 Create Study's Dictionaries

Regular dictionary

Click Main->Data Management->Study Management-> Study's Dictionaries



Select study (if needed).

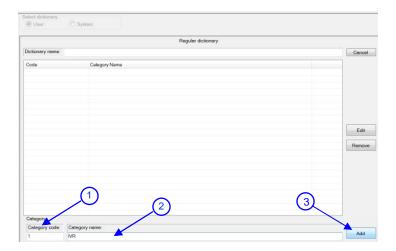


(1) Select dictionary: *User*

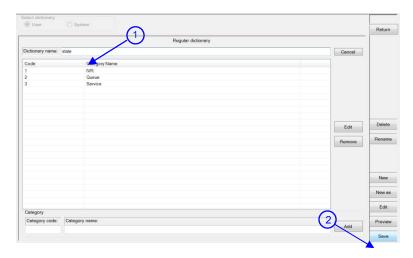
(2) Select dictionary type: Regular dictionary

For example needs to create dictionary this following structure:

code	name
1	IVR
2	Queue
3	Service



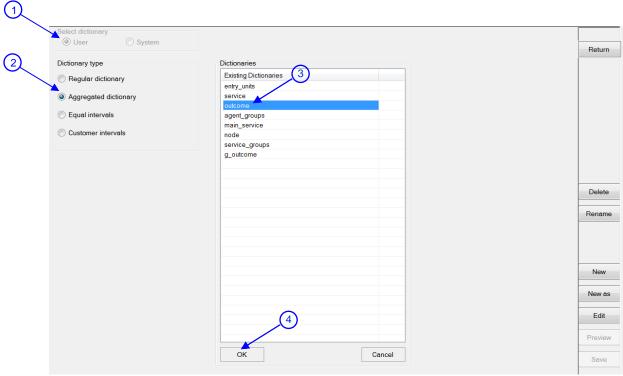
- (1) Fill category code: 1.
- (2) Fill category name: *IVR*.
- (3) Click *Add* button. Fill additional codes and names in the same manner.



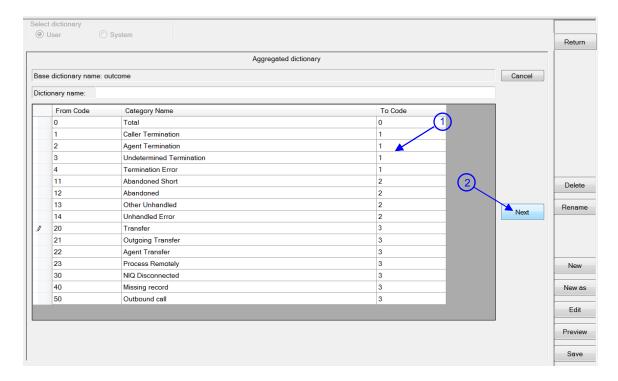
- (1) Fill dictionary name.
- (2) Click Save button.

Aggregated dictionary

Click Main->Data Management->Study Management-> Study's Dictionaries

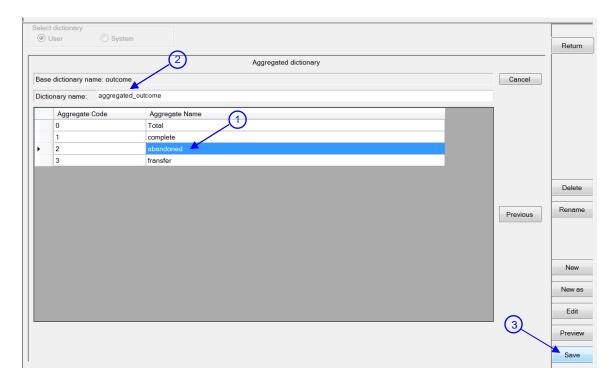


- (1) Select dictionary-> *User*
- (2)Select dictionary type-> Aggregated dictionary
- (3) Select existing dictionary: outcome
- (3) Click OK



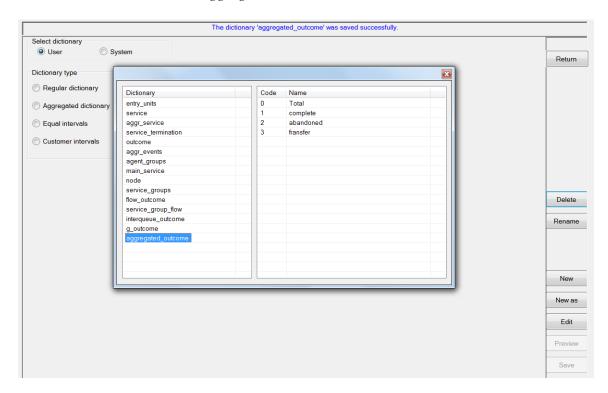
(1)Fill To Code values

(2) Click *Next* button



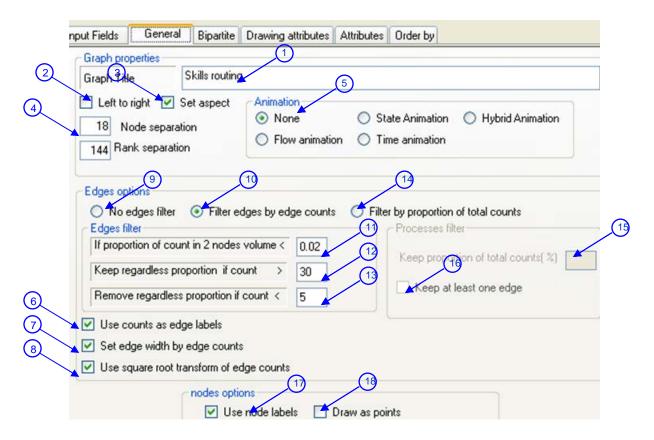
- (1)Change aggregated names
- (2) Fill dictionary name
- (3) Click Save

Click View->Dictionaries->aggregated_outcome



Appendix 3 SEEGraph Selected Tabs

The General tab



Graph properties:

- (1) **Graph Title:** This option allows inserting a meaningful name to the graph, which will then be presented on the top of the screen. Note that the name of the study and the date are placed automatically as part of the title (no need to write those).
- (2) **Left to right:** The option (when selected) places the graph flow from left-to-right instead of top-down.
- (3) **Set aspect**: set full screen graph view (not active for current version)
- (4) **Node separation**: **Rank separation**:
- (5) Select animation type: **None**: without animation; Flow animation depicts customer dynamics as they flow through the states of the graph; State animation depicts the queueing perspective, i.e. presenting counts of customers in queue/in service; Time animation presents the intensity of the flow over time, with width of arcs corresponding to flow intensity. Lastly, the hybrid animation presents both the State view and the Flow view together.

Edge options:

- (6) **Use counts of edge as labels**: Presents the number of flowing cases through a certain edge (note that it is not recommended to use both width and count).
- (7) **Set edge width by edge counts**: Setting the width of the arcs correspondingly to the number of customers that flow through the specific arc.
- (8) **Use square root transform of edge counts**: An option that scales widths to be non-linear (square root function) of the counts.
- (9) **No edges filter**: Every possible route between two nodes is presented.
- (10) **Filter edges by edge counts**: Filtering some of the routes from the process map.

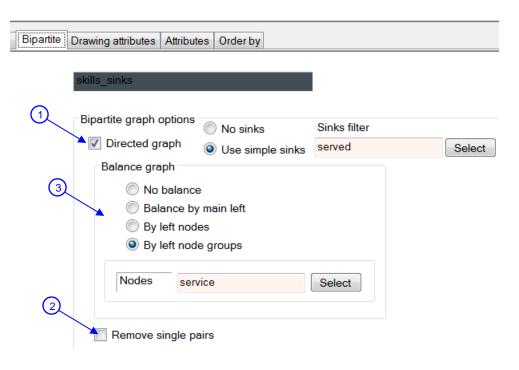
Filter options:

- (11) If proportion of count in 2 nodes volume < (e.g. 0.02): If the proportion of traffic through an arc is smaller than x% of the total flow in pairs of nodes (e.g. 2%) then it will be eliminated from the graph.
- (12) **Keep regardless proportion if count** > 30: This option keeps the arc (even if it is below x% of total count) if it is "important enough", i.e. with value being over some y (e.g. y= 30 in our example).
- (13) **Remove regardless proportion if count** < 5: The option removes edges that are above x%, if they are below a certain absolute count z (e.g. z=5 in our example). So, if an edge qualifies proportion-wise it might still be removed due to total count constraints.
- (14) **Filter by proportion of total counts**: Options that consider the total flow (and not only pairs of nodes).
- (15) **Keep proportion of total counts (%)**: Keeps a proportion of total counts per arc.
- (16) **Keep at least one edge**: Keeps at least one edge, if all edges qualify for removal.

Nodes options:

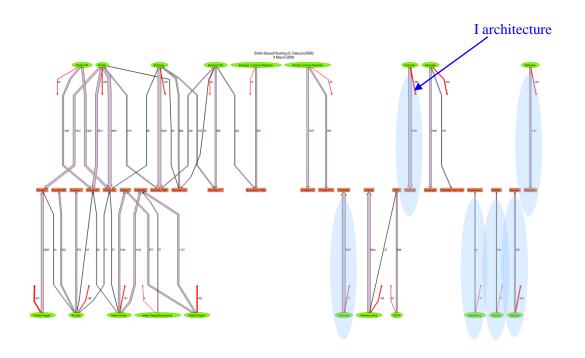
- (17) **Use node labels:** Nodes can be empty, so checking this option would present the node label (e.g. name of activity).
- (18) **Draw as point:** This option allows drawing nodes as points (takes zero space).

The Bipartite tab



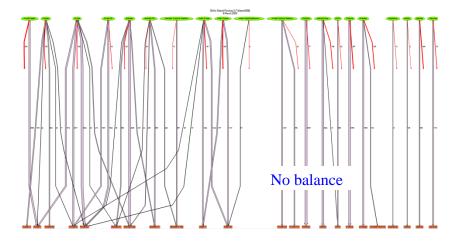
Bipartite graph options:

- (1) **Direct graph** arcs are directed (in contrast to an undirected graph, where arcs have no direction and traffic can go both ways)
- (2) **Remove single pairs** remove one-to-one connections, i.e. I-architectures.

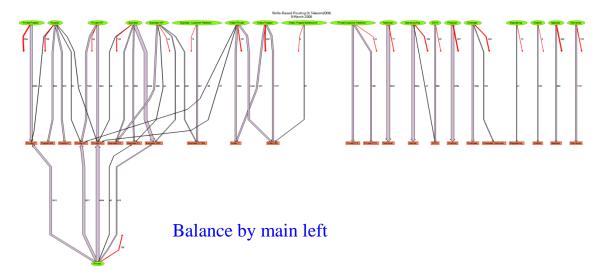


(3) Balance graph options:

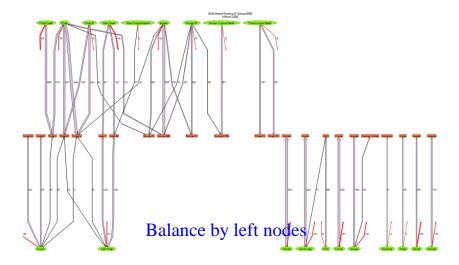
• **No balance** – One set (queues) on the one side, the other set (service pools) on the other side.



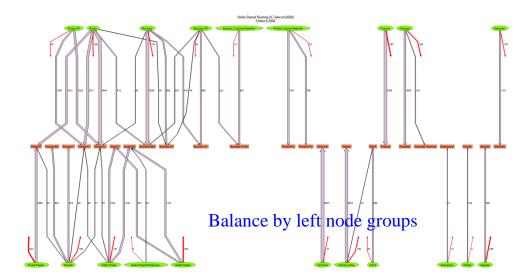
• Balance by main left – Most connected components move below



• **By left nodes** – arrange queues in an event manner



• **By left node groups** – arrange the graph so that the queues that connect to the same service pools on one side



Appendix 4 Selected USBank tables

The agent_events table

- 1. agent agent extension number.
- 2. primary_service service the agent is skilled to provide (see following *service* dictionary).
- 3. event_start time in seconds at which the segment is started.
- 4. event_end end_time time in seconds at which the segment is ended.
- 5. start_time date/time at which the segment is started.
- 6. end_time date/time at which the segment is ended.
- 7. duration amount of time agent performing an event specified in field event_id.
- 8. event_id event codes for idle states (40–49), breaks (60–62), available state (50), sign–on states (20–21), sign–off states (30–31), agent originated (2) or agent answered (1) call segment (see following *agent events* dictionary).
- 9. business_line associated call received at least one service -1, or otherwise -0.
- 10. service type of service received by the caller (see following *service* dictionary).
- 11. node identifier of the site where the agent is situated.
- 12. record_id ID number assigned to the record, this is created for all the segments of a particular day.
- 13. agent_group skill–group is defined to be a group of agents that have the same skill–set to serve the different service types.
- 14. main_service main–service is defined to be the most important service type that a skill–group serves. More specifically, the main–service is defined according to the percentage of the agent calls from each service type and the percentage of the service type calls in each agent group.

The customer sub-calls table

- 1. call id universal identifier associated with the entire call.
- 2. cust_subcall sequence number of service that a caller received during his call.
- 3. record_id ID number assigned to the record, and is created uniquely for all segments of particular day.
- 4. node identifier of the site where the call is currently being processed.
- 5. service_group service group that handled the call (see following *service group* dictionary).
- 6. service type of service received by the caller (see following *service* dictionary).
- 7. first_service first type of service requested by the caller from the primary agent (see following *service* dictionary).
- 8. segment_start time in seconds at which the segment is started.
- 9. queue_exit time in seconds at which the call exits the queue.
- 10. service entry time in seconds at which the call enters the agent.
- 11. segment_end time in seconds at which the segment ends.

- 12. seg_type state of the call (Begin/End/Intermediate) (see following *segment type* dictionary).
- 13. outcome cause of call termination (Handled/Transferred/Abandoned/..) (see following *outcome* dictionary).
- 14. seg_parties type of resource that answered the call (Agent/Supervisor/Conference/..) (see following *segment parties* dictionary).
- 15. wait_time delay time plus queue time.
- 16. queue_time queue time.
- 17. preservice_wait ring time and call_type time.
- 18. service_time talk time and hold time.
- 19. hold_time amount of time a caller spent on hold on an agent's teleset.
- 20. undefined_time
- 21. party_answered resource/code number that answered the call; for example, if the number is greater than 10000, then an agent answered the call.
- 22. agent_group skill–group is defined to be a group of agents that have the same skill–set to serve the different service types.
- 23. main_service main—service is defined to be the most important service type that a skill—group serves. More specifically, the main—service is defined according to the percentage of the agent calls from each service type and the percentage of the service type calls in each agent group.

Selected USBank dictionaries:

service dictionary				
1	Retail			
2	Premier			
2 3 4	Business			
	Platinum			
5	Consumer Loans			
6	Online Banking			
7	EBO			
8	Telesales			
9	Subanco			
10	Case Quality			
11	Priority Service			
12	AST			
13	CCO			
14	Summit			
15	Quick&Reilly			
16	Mortgage			
17	BPS			

service group dictionary				
1	VRU			
2	Business Line			
	Announcement			
4	Message			
5	NonBusiness Line			
6	NonCC Service			
8	Overnight Closed			
9	Trunk			
10	Incoming NonBusiness			
11	Internal			
12	Outgoing			
15	Disconnected			
99	Unknown			

segment type dictionary

- 1 customer call start
- 2 customer call start and end
- 3 customer call end
- 4 customer call middle segment
- 5 processed in another queue
- 6 outgoing
- 7 transfer
- 8 external transfer
- 9 agent to agent
- 10 supervisor key pressed
- 11 message key pressed
- 12 predictive message

agent events dictionary

- 1 Incoming Call
- 2 Outgoing Call
- 20 Signon
- 21 Internal Signon
- 30 Signoff
- 31 Internal Signoff
- 40 Idle Noreason
- 41 Idle Break
- 42 Idle Papers
- 43 Idle Back to Customer
- 49 Idle Signon
- 50 Available
- 60 Short Break
- 61 Medium Break
- 62 Long Break

outcome dictionary

- 1 Caller Termination
- 2 Agent Termination
- 3 Undetermined Termination
- 4 Termination Error
- 11 Abandoned Short
- 12 Abandoned
- 13 Other Unhandled
- 14 Unhandled Error
- 20 Transfer
- 21 Outgoing Transfer
- 22 Agent Transfer
- 23 Process Remotely
- 30 NIQ Disconnected
- 40 Missing record
- 50 Outbound call

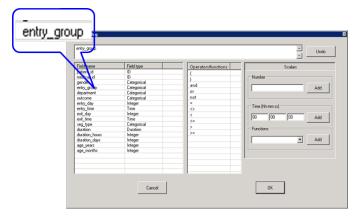
segment parties dictionary

- 10 Trunk
- 11 Trunk + Conference
- 12 Trunk + Emergency
- 13 Trunk + Conference + Emergency
- 20 Agent
- 21 Agent + Conference
- 22 Agent + Emergency
- 23 Agent + Conference + Emergency
- 30 Announcement
- 31 Announcement + Conference
- 32 Announcement+ Emergency
- 33 Announcement + Conference + Emergency
- 40 Voice port
- 41 Voice port + Conference
- 42 Voice port + Emergency
- 43 Voice port + Conference + Emergency
- 50 Agent
- 51 Agent + Conference
- 52 Agent + Emergency
- 53 Agent + Conference + Emergency
- 80 Virtual trunk
- 81 Virtual trunk + Conference
- 82 Virtual trunk + Emergency
- 83 Virtual trunk + Conference+ Emergency
- 90 Interflow trunk
- 91 Interflow trunk + Conference
- 92 Interflow trunk + Emergency
- 3 Interflow trunk + Conference + Emergency

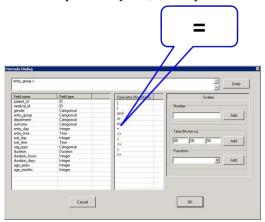
Appendix 5 How to type a formula in SEEStat

5.1 Fill in formula: *entry_group* = 1

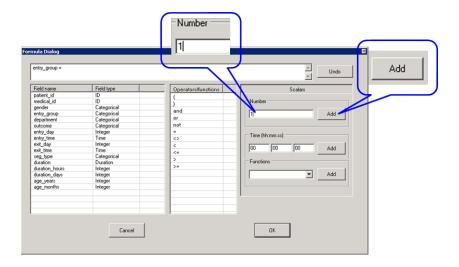
Select entry_group field in Field name list box.

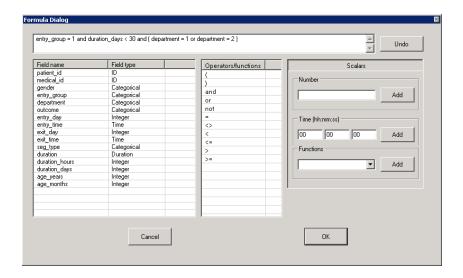


Click on operator *equal* (=) in Operators/functions list box.



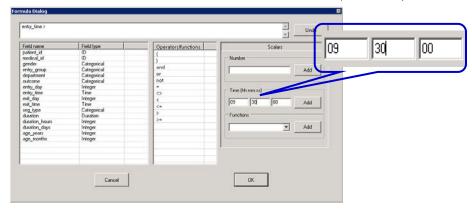
Write number 1 in text box in frame Scalars and click button Add.





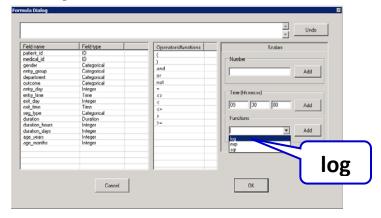
5.2 Fill in formula: *entry_time* > 09:30:00

Select *entry_time* field in Field name list box. Click on operator *more* (>) in Operators/functions list box. Fill in time 09:30:00 in text box in frame *Time* (*hh:mm:ss*) and click button Add.



5.3 Fill in formula: *log (duration)*

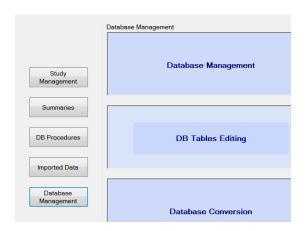
Select log in combo box in frame Functions and click button Add.



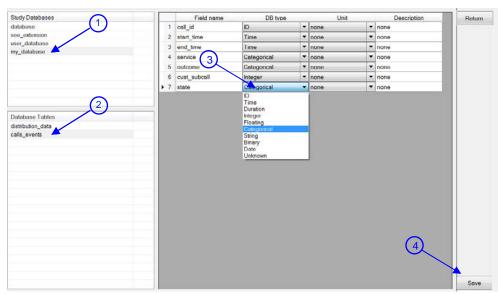
Click on operator *left bracket* (() in Operators/functions list box. Select *duration* field in Field name list box and click on operator *right bracket* ())

Appendix 6 How to change type of field

Click Main->Data Management->Database Management-> DB Tables Editing



Select study (if needed).



- (1) Select database
- (2) Select database table
- (3) Click on DB type and chance DB type
- (4) Click Save Button

Appendix 7 Calculations (DRAFT)

State Animation:

Calculate instants (moment of time) counts in time interval from start_time to end_time for **current** event.

Hybrid Animation:

Compute instants (moment of time) counts in time interval from start_time of **current event** to start_time for **next event**.

Instants calculation

Compute instants (moment of time) counts in time interval from start_time to end_time. Define:

- **Discrete scale of time**: 24 hours of day divided into 86400 one second length time intervals.
- m_j moment of time j, or second_j; j=1, 2, ..., nt;
 nt length of time interval or number of moments of time;

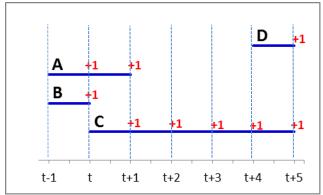
$$nt = end_time - start_time + 1$$

- \mathbf{x}_i event i (for example call waited in queue or patient gets treatment in ED); i=1, 2, ..., n;
 - \mathbf{n} total number of events
- **x**_{iopen} "open" event i at moment of time, so that event start > start_time and event end ≤ end_time
- $N_{\text{at moment i}}$ number of "open" events at moment of time i

$$N_{at moment i} = \sum_{i}^{n} x_{iopen}$$

Events A, B, C, D were observed at time interval from t-1 to t+5. Event start time and event end time known.

event	event start	event end
A	t-1	t+1
В	t-1	t
С	t	t+5
D	t+4	t+5



+1 – add "open" event at moment of time

Questions: How many "open" events were at every moment of time in defined interval?

Let see the sample:

$$n = 4$$

$$start_time = t-1$$

$$end_time = t+5$$

$$nt = t+5-(t-1)+1 = 7$$
 moments of time

j	m _i	N _{at moment i}	X _{iopen}
1	t-1	0	
2	t	2	A, B
3	t+1	2	A, C
4	t+2	1	С
5	t+3	1	С
6	t+4	1	С
7	t+5	2	C, D